

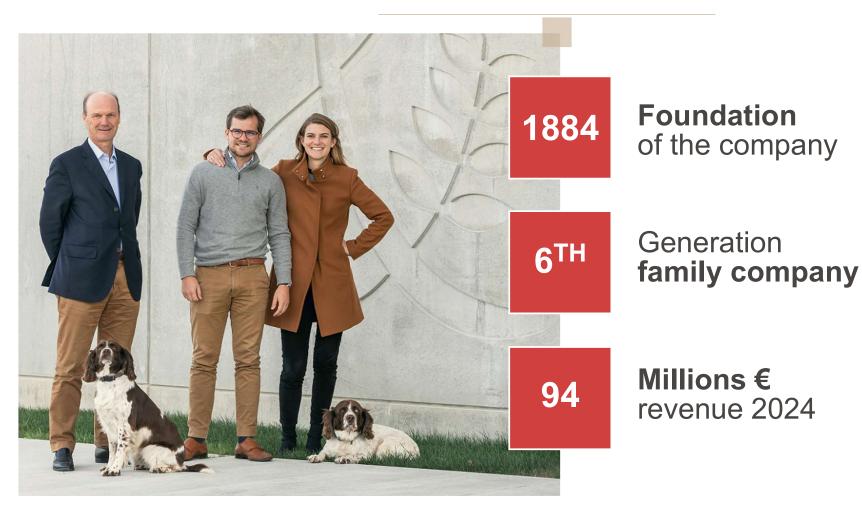


- 1. A&R COMPANY
- 2. ACACIA GUM SOURCING
- 3. WHAT IS ACACIA GUM?
- 4. APPLICATIONS
- 5. R&D and STRATEGY
- 6. WHAT IS KARAYA GUM?
- 7. COMPETITION
- 8. MARKETING & COLLABORATION

THE COMPANY

1. THE COMPANY

KEY FIGURES



KEY FIGURES

141

Years of **experience** in natural gums

70

Countries
Alland & Robert
sells to

100%

Dedicated from the very start to natural gums



KEY FIGURES

3

Factories

32,000 t + 2,500 t

Capacity of acacia gum **2025**

5

Spray drying towers

130

Employees in **2025**

1,000 t

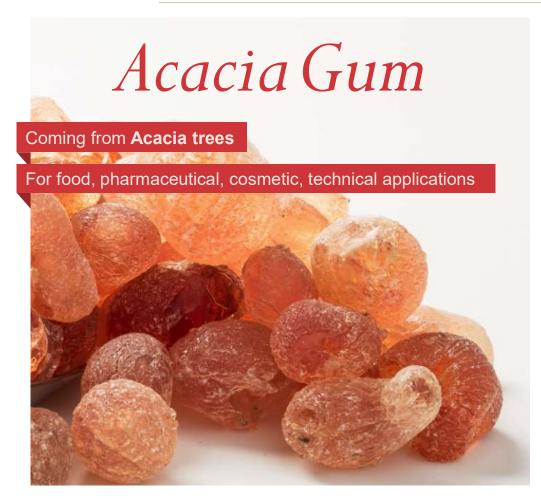
Capacity of **karaya gum**

95%

Export



OUR MAIN NATURAL GUMS





4 LOCATIONS















PORT-MORT

FOOD SAFETY





BRC 9 H.A.C.C.P

To certify **quality** and **safety**, and **protect** the end consumer

PHARMACEUTICAL SAFETY



ANSM

Ensure that Alland &
Robert can supply both
excipients and active
ingredients
to pharmaceutical
companies

QUALITY SYSTEM CERTIFICATIONS



ISO 9001

Alland & Robert meet
the needs of customers
and other stakeholders
while meeting statutory and
regulatory requirements







SOCIAL AND SOCIETAL COMMITMENT



SMETA REFERENTIAL

4 PILLARS:

Labor standards Health & safety Environment Business ethics



CHSWC







OTHER CERTIFICATIONS















ORGANIC

KOSHER & HALAL
NON-GMO PROJECT

SINCE 2018





New **R&D offices** with a technological & collaborative platform







ENVIRONMENTAL TRANSITION





ARE COMMITTED TO SUSTAINABILITY & CLIMATE ACTION









We work to decrease our carbon footprint

We use only natural and vegetal raw materials

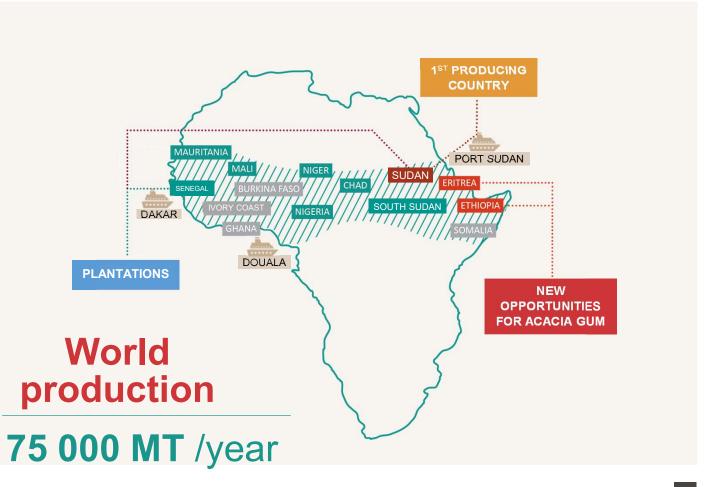
We provide transparency of practices and ethics in our industry



2 SOURCING ACACIA GUM

MAIN PRODUCING COUNTRIES





SOURCED SUSTAINABLY DIRECTLY FROM NATURE!



2. SOURCING ACACIA GUM



ALLAND & ROBERT



HIGH SAFETY INGREDIENT E414

2 MULTI-FUNCTIONAL POLYSACCHARIDE

Rhamnose, Galactose, Arabinose, Glucuronic acids

3. VEGETAL, NATURAL, GMO FREE



4 ODOURLESS, TASTELESS, COLOURLESS

5 HIGHLY SOLUBLE IN WATER

6 LOW CALORIFIC VALUE



PROTEIN CONTENT

2%

LAEVOROTATORY OPTICAL ROTATION

-20 to -35°





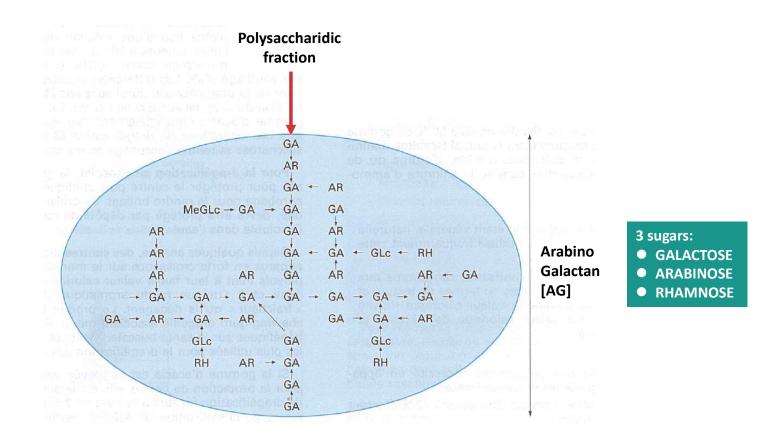
PROTEIN CONTENT

1%

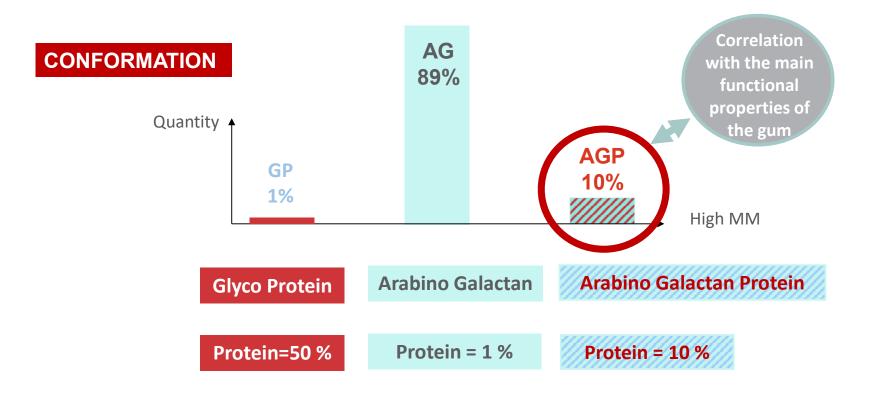
DEXTROROTATORY OPTICAL ROTATION

+35 to +60°

THE CHEMICAL STRUCTURE OF ACACIA GUM



THE CHEMICAL STRUCTURE OF ACACIA GUM



Evaluation by SEC-MALLS → crude gums and final products

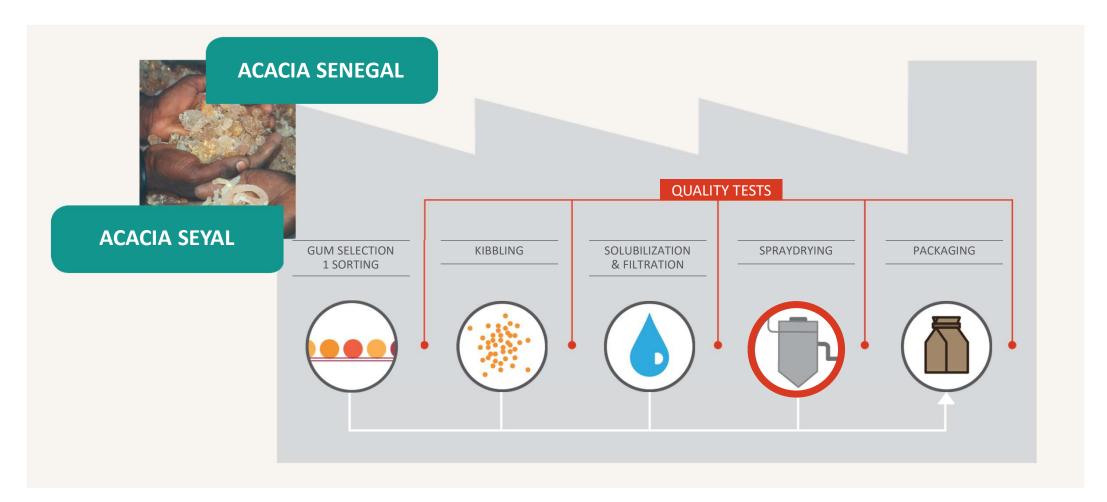
FUNCTIONAL PROPERTIES



ACACIA GUM IS USED IN MANY INDUSTRIES



ACACIA GUM PROCESS



Before spray drying...



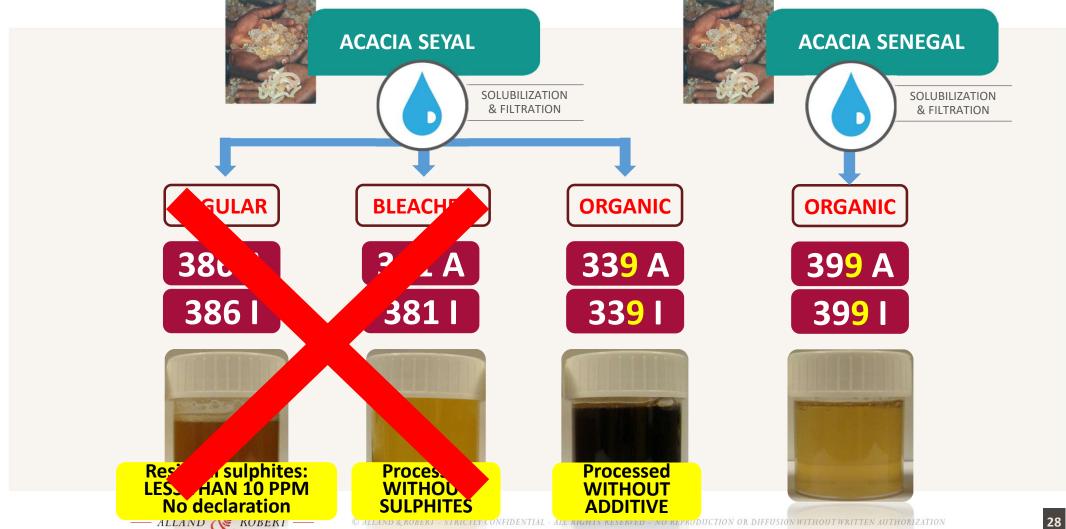
A = regular spray dried I = instant soluble



Before spray drying...



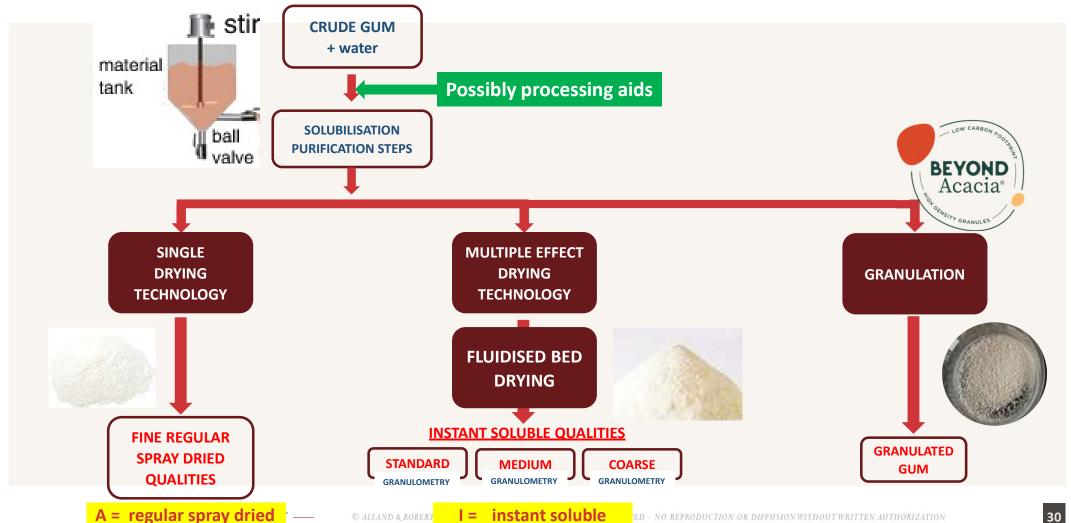
Before spray drying... organic grades



ACACIA FIBRE RANGE



Spray drying operation: no modification, just a perfect step keeping the integrity of the gum



NEW PRODUCTION AREA

Production capacity: +50% /year

32,000 t

2,500 t

Capacity acacia gum **2025**



Beyond Acacia[®]

The only range of acacia gum with low carbon footprint and high dispersion ability.



LOW CARBON

Environmental exemplarity with the lowest carbon footprint and a sustainable value chain.





HIGH DENSITY

Technological excellence with the highest density and dispersion ability.

By using Beyond Acacia®, you can positively affect the planet and the environment while using a highly technological and expert product.



An innovative process

for optimized acacia gum

HIGH DENSITY GRANULES



IMPROVED SOLUBILIZATION even in cold manufacturing processes



EXCELLENT HYDRATION Properties



HIGH DISPERSION Ability



FOAMING REDUCTION during process



LESS DUSTS during pouring, excellent flowability & less lumps







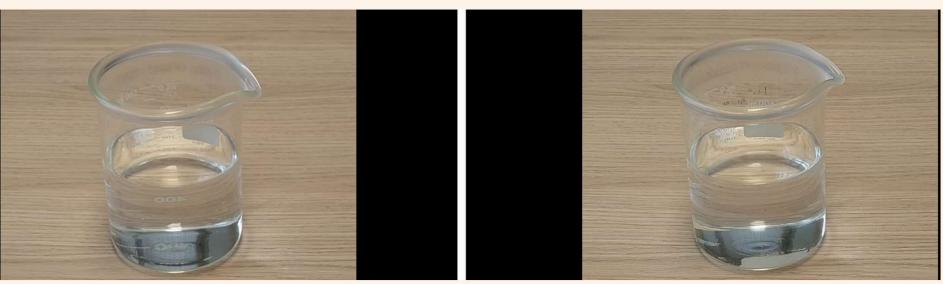
Advantages in use

Wettability of gum acacia in static conditions

Granulated

Standard Instant





Excellent HYDRATION properties



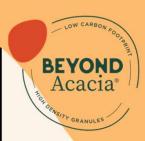
Advantages in use Standard Instant

Granulated









Excellent dispersion and flowability Less lumps, low energy, less foam

APPLICATIONS

R&D DRIVERS

FUNCTIONALITY

Versatile and multifunctional 100% natural gum to improve foods

NUTRITION

More and more used for fiber enrichment and sugar reduction

HEALTH

Many health benefits

Gut health

COSMETIC

Natural, vegetal & environmental friendly solutions



FUNCTIONALITY

Versatile and multifunctional 100% natural gum to improve foods



FUNCTIONAL PROPERTIES

TENSIO ACTIVE PROPERTIES



FOR THE FORMULATION OF **BIPHASE FOOD SYSTEMS**

Oil-in-water





EMULSIFYING

Air-in-water





WHIPPING

Solid-in-water





SUSPENDING

FLAVORS & SOFT DRINKS

EMULSIONS - OILS

- Reduces the surface tension between the dispersed and the continuous phases
- Maintains small oil droplets in suspension with electrostatic and steric effects
- Assures the stability of the system for many years in both concentrated and diluted conditions (flavors, beverages)



RECIPE SHEET

Acacia gum SENEGAL

Water
Citric acid
Preservatives
Oil phase
Estergum 8BG (weighting agent)

20%
64.5%
0.5%
7.5%

MANUFACTURING PARAMETERS



Mix the 2 parts with a high speed mixer and then with a high pressure homogeneisor

ADDITIONAL INFORMATION

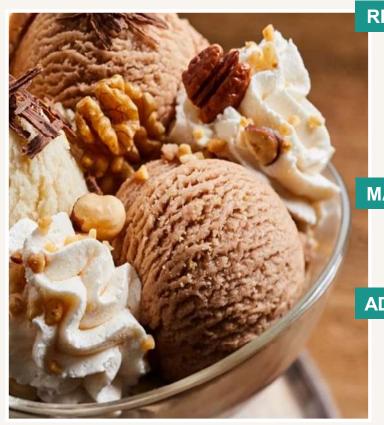
Wait for the complete hydration of the gum before emulsification

2 stages minimum for the high pressure step (400 bars) and the last one at low pressure (50 bars) to smooth the emulsion and separate possible aggregates

ICE CREAMS

WHIPPED PRODUCTS

- Mobilizes water → improves the stabilization and final texture (smoother)
- Syrup texture to optimize the formulation of sugar free or sugar reduced products
- Lowers the density
 of the ice cream
 (→ more air incorporated)



RECIPE SHEET

Acacia gum SENEGAL	1-4%
Milk	41%
Liquid cream	41%
Sucrose	14-17%
Flavors, colorings	qs
Other hydrocolloids	qs

MANUFACTURING PARAMETERS



Mix the ingredients with a paddle blender and make the ice cream with adapted equipment

ADDITIONAL INFORMATION

Pasteurize the mix

BEVERAGES

SUSPENSIONS

- Favors the stabilization of solid compounds and fat globules in aqueous systems
- | Improves mouthfeel
- Formulation of vegetal based-beverages (milk substitutes)
- Formulation of juices containing pulps
- Fiber enrichment



ENCAPSULATION OF FLAVORS & POWDERED BEVERAGES

INSTANT POWDERS

Assures the better encapsulation of oil droplets (essential oils, oleoresins, vitamins, flavors, colorings...)

Improves stability:

- protects final powder from moisture and essential oils against release, loss of volatile compounds and oxidation
- Most effective neutral binder



RECIPE SHEET

Acacia gum SEYAL 20 to 30% 54.5 to 64.5% Water Citric acid Oil phase

MANUFACTURING PARAMETERS



Mix the 2 parts with a high shear mixer and then with a high pressure homogeneisor

ADDITIONAL INFORMATION

- · Wait for the complete hydration of the gum before emulsification
- 2 stages minimum for the high pressure step (400 bars) and the last one at low pressure (50 bars) to smooth the emulsion and separate possible aggregates

FILM FORMING PROPERTIES

0.5%

15%

COATING

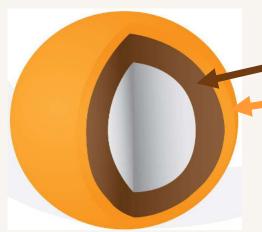
WITH SUCROSE

REGULAR **COATING**

Gumming operation of the centers:

- Smoothing of the surface
- · Protection of the centers
- Prevention of the oil from migrating towards outside
- Better fixation of the coating blend
- Stabilization and improvement of the hardness of the final product
- **Dusting of acacia gum + sucrose:** facilitation of enlargement





RECIPE → GUMMING

Acacia gum SENEGAL Water

30% 70%

RECIPE → SUCROSE COATING

Acacia gum SEYAL Sucrose

20 - 25 % 75 - 80 %

MANUFACTURING PARAMETERS

Gumming performed with a pure acacia syrup

Coating realized with a combination of acacia gum (solution or powder) and sucrose to accelerate enlargement

ADDITIONAL INFORMATION

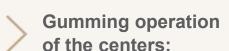
Number of sucrose loads 80-120 Total coating time Air drying temperature

6 - 8 hours 100 - 140 °F

COATING

WITH CHOCOLATE AND SUCROSE

REGULAR COATING



- · Smoothing of the surface
- Protection of the centers
- Prevention of exudation of centers towards outside
- Improvement of mechanical resistance of angular centers
- Better heat resistance of chocolate or heat sensitive centers

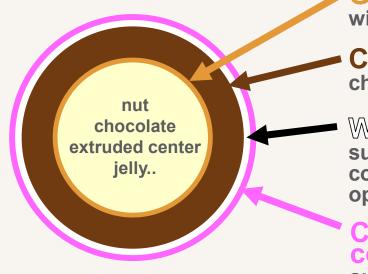


MANUFACTURING STEPS



White coating with sucrose for nice and consistent coloring operation

Coating with colourings and sucrose



COATING

WITH POLYOLS

SUGARFREE COATING

Gumming operation of the centers:

- Protection of the centers: corners, tips or fragile parts
 - · Better fixation of the coating blend
- Sugar free coating with polyols: acacia gum replaces sucrose and provides a syrup texture, favors stability and hardness
- Non cariogenic, low calorific value



RECIPE → GUMMING

Acacia gum SEYAL Water

30% 70%

RECIPE → **COATING WITH POLYOLS**

Acacia gum SEYAL
Polyol (sorbitol, xylitol...)
Water, flavors, colors

MANUFACTURING PARAMETERS



Gumming performed with a pure acacia syrup
Coating realized with a blend of acacia gum with polyols, flavors

ADDITIONAL INFORMATION

- Coating layer by layer to obtain a very thin crystallization
- Last polishing operation made with a solution of acacia gum



TEXTURIZING PROPERTIES

4. APPLICATIONS

ACACIA GUM: SENEGAL/SEYAL COMPARISON

FILM FORMING – COATING – TEXTURING -STICKING

- Surfacing suppress imperfections, creates a tight barrier against migrations
- Improve mechanical resistance to shocks improve resistance to heating (chocolate centers)
- Makes chocolate or sugar adhesion on the centers easier

	Filmforming ability	Mechanical resistance	Heat resistance	Adhesive properties	Texturizing properties
SEYAL	++	+++	+++	++	+
SENEGAL	+++	+	++	+++	+++

TEXTURING PROPERTIES

HERBAL or FRUIT CANDY

- Thickening agent providing a unique texture both firm and melting
- Combination of acacia gum/ sucrose/glucose: specific texture
- Increase fiber content
- Nice flavour release
- Structure: Long Texture: Hard



RECIPE SHEET

Acacia gum SENEGAL	28 Kg
Sucrose	24 Kg
Glucose syrup 42DE	23 Kg
Water	23 Kg
Citric acid (50% sol.)	2 Kg
Flavors, colors	qs

MANUFACTURING PARAMETERS



- Flavors, colors and acids incorporated after cooking
- Deposit operation on starch trays
- Last coating with specific oil or fine sugar

ADDITIONAL INFORMATION

Dry matter after cooking Time / ventilated room End moisture content 69° Bx 40-60 hours 13 - 15%

TEXTURING PROPERTIES

SUGAR-FREE SOFT GUM

- Thickening agent **providing**a soft texture combinated to polyol(s) syrup
- Sucrose replacement with acacia gum = **non cariogenic properties**
- Structure: Long Texture: Soft



ADHESIVE PROPERTIES

ACACIA GUM IS A **NATURAL GLUE**



> A **natural glue** also used in inks, paints or paper industries

SNACKING

To protect

To stick salt, spices, flavors or aromatic herbs on centers

Favours the stickiness of cereals and final stability

To replace salt, sugar or eggs

TECHNICAL

A natural glue used in inks, paints or paper industries

TECHNO FUNCTIONAL PROPERTIES

EXTRUSION

Thermoplastic and lubricating properties

PET FOOD

Favors the cohesiveness of the mix

Improves palatability, appetence

INSTANT NOODLES

Improves the texture of the noodles after rehydration



TECHNO FUNCTIONAL PROPERTIES

OENOLOGY / WINES

- **Efficient** at very low level
- Just before bottling

STABILIZATION

Acacia Senegal stabilizes the coloring matters thanks to reactions with polyphenols

MOUTHFEEL

Acacia SEYAL reduces aggressiveness and astringency of tanins



IMPROVING PROPERTIES

BAKERY

- Efficient at low level
- Combined with nutritional fiber allegation

WATER RETENTION

Acacia SENEGAL and SEYAL allow a better retention of water in breads leading to a softer texture

IMPACT ON SHELF LIFE

Shelf life of breads is significantly increased



IMPROVING PROPERTIES

SAUCES

- **Emulsification**
- Improve stability

COLD SAUCES

Fat reduction Improvement of stability Reduction of syne<u>resis</u>

HOT SAUCES

Stability to heating steps
(protection against
denaturation of proteins
leading to grainy or curdled
sauce)





5 DEVELOPMENT & STRATEGY

R&D DRIVERS

FUNCTIONALITY

Versatile and multifunctional 100% natural gum to improve foods

NUTRITION

More and more used for fiber enrichment and sugar reduction

HEALTH

Many health benefits

Gut health

COSMETIC

Natural, vegetal & environmental friendly solutions



NUTRITION

More and more used for fiber enrichment and sugar reduction

ACACIA GUM: A VERSATILE INGREDIENT

ACACIA GUM: FROM FORMULATION TO NUTRITION

ADVANTAGES OF ACACIA GUM vs CURRENT TRENDS

- Easy to use (high solubility), stable to all process conditions (pH, temp)
- No taste, no color, low viscosity
- Low calorie
- Sugar free
- Substitutes the bulk of sugar



- A soluble fiber with prebiotic effects and high digestive tolerance
- Label-friendly: ingredient status used as a fiber



FOCUS ON SUGAR REDUCTION

HELP FORMULATION WITH a natural and vegetal polysaccharide THANKS TO ITS RHEOLOGICAL PROFILE

ADVANTAGES OF ACACIA GUM: volume, texture, mouthfeel with low glycemic index

- Soft drinks and beverages (sugar-reduced or sugar free): impact on stability and mouthfeel
- Dairies / vegetable substitutes: loss of texture/creaminess compensated by acacia gum
- Masking effect / some aftertastes generated by sweeteners (taste buds?) – can reduce aggressivity/bitterness
- **Effective bulking agent** for the formulation of sugarreduced food or formulated with sweeteners
- Healthy not digested slow fermentation



FOCUS ON REVEGETATION OF DIET

GELATIN FREE GUM DROPS MARSHMALLOWS



GELATIN FREE



Born from Alland & Robert expertise and Research & Development unit, Syndeo[®] Gelling is a blend of 3 plant-based hydrocolloids including acacia gum: for an efficient combination of their functional properties that will mimic gelatin in candies, jellies, desserts, mousses and more.

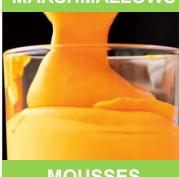


HUNDREDS OF LAB TESTS IN ORDER TO REACH THE **RIGHT TEXTURES**





MARSHMALLOWS



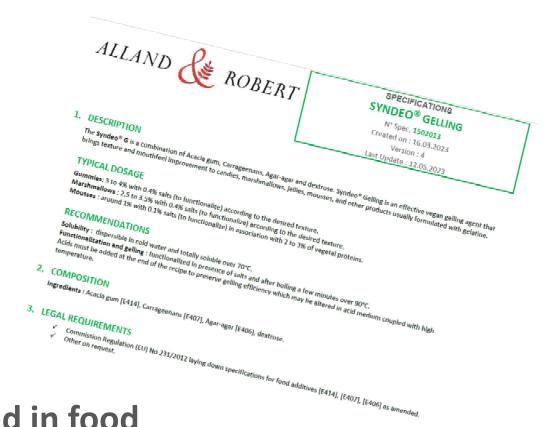
MOUSSES

- Asset : one technician specialized in gummies and candies (trained at German ZDS school)
- Tools: instrumental (texturometer) and sensorial tests
- Sensory analysis / trained internal panel
- Industrial validation done for gummies (not yet for marshmallows)

THE FORMULATION

Blend of:

Acacia gum – E414 Carrageenans – E407 Agar – E406



- Hydrocolloids commonly used in food
- Part C Group I of REGULATION (EC) No 1333/2008 on food additives
- Carrageenan controversy: not degraded in Syndeo G



FOR THE FORMULATION OF VEGAN GUMMIES IN USUAL INDUSTRIAL CONDITIONS



gredients (in 76 weight)	
Water	38.4
Sucrose	19.2
Glucose syrup 40 DE	11.5
Glucose syrup 60 DE	26.9
SYNDEO® GELLING	3.1
Citric acid (E330)	0.6
Sodium citrate (E331)	0.4

Instructions

Ingredients (in % weight)

1/ Mix water, glucose syrups and sodium citrate for 2 minutes at 80°C;

2/ Add sucrose and the SYNDEO® GELLING under stirring: blend 8 minutes at 120°C;

3/ Add and mix citric acid just before starch deposit step;

4/ Deposit in starch trays and dry jellies for 72 to 96 hours at 32°C.



FOR THE FORMULATION OF VEGAN MARSHMALLOWS



Ingredients (in % weight)

BLEND 1	
Water	18.5
Sucrose	18.5
Glucose syrup 40 DE	11.9
Glucose syrup 60 DE	27.9
SYNDEO® GELLING	2.9
Sodium citrate (E331)	0.4
BLEND 2	
Water	9.2
Sucrose	9.4
Potato proteins	1.2

Instructions

- 1/ Blend 1: mix all the ingredients with a powerful heating mixer (speed 7) for 5 minutes at 120°C;
- 2/ Blend 2: mix all the ingredients with a powerful heating mixer (speed 7) for 5 minutes at 70°C;
- 3/ Mix the 2 blends with the mixer with a lower speed (3) for 2 minutes;
- **4/** Deposit in starch trays and dry marshmallows at least 24 hours at 32°C.



FOR THE FORMULATION OF VEGAN MOUSSES



Vegan mousses

Thanks to Syndeo® Gelling, replicating the mouthfeel and texture of a regular mousse as a delicious vegan mousse is possible. Whether chocolate or fruit mousse, Syndeo® Gelling provides consumers with a creamy but not fatty mouthfeel and great sensory experience, including the softness, light and airy texture.

Ina	red	ients	(in %	weight
1119	100	CIICO	(111 /0	WCigitt

BLEND 1			
Water	20		
■ Vegetal protein	2.5		
lcing sugar	2.5		
BLEND 2			
Mango puree	37		
Coconut milk	37		
Sodium citrate (E331)	0.13		
SYNDEO® GELLING	0.87		

Vegan mousses

Instructions

Blend 1:

1/ Mix water and vegetal protein for 2 min at speed 5; Whisk for 2 min at speed 8; Add icing sugar and mix for 30 sec at speed 5; Whisk for 2 min at speed 8;

Blend 2:

- 2/ Mix all the ingredient together for 1 min at speed 3; Heat 90°C for 3 min at speed 3;
- 3/ Mix slowly together with a spatula until getting an homogeneous mousse;
- 4/ Pour into small glasses and refrigerate for at least 4 hours.



GENERAL CONSIDERATIONS

Highlights

Syndeo® G dosing compared to gelatin:

2 to 3 times less
depending on the final product

- Necessitates salts (Na+) to be functionalized
- Easy to dissolve (needs minimal temperature)
- May withstands high temperature and acidic conditions compared to gelatin much more sensitive
- The Bloom notion in reference to the setting strength of gelatin is not applicable to Syndeo[®] G.



GENERAL CONSIDERATIONS

Next steps



- Jellies
- Chewy candies whipped with gelatin
- Chilled desserts included plant-based trends : pannacottas, creams (spoonable or creamy)







FIBER ENRICHMENT



Alland & Robert guarantees a minimum fiber content of 90%

(measures according to the international method AOAC 985-29) for all the Acacia Gums of ACACIA FIBRE range

can allow nutritional allegations according to the dosage (« source of »/ « enriched or high in fibers ») and according to the regulation of every country.

ACACIA FIBRE = a high soluble dietary fiber

- FUNCTIONALIZING: no devaluation of the matrix many improvements thanks to gum properties
- **CLEAN LABEL : Acacia Fiber**
- NUTRITION:
 - → Helps formulation of trendy foods (animal-free substitutes, sugar reduction)
 - → Fiber claims / impact on Nutri-Score





FIBER ENRICHMENT

substitutes formulation

NUTRITION



ACACIA GUM IS A SOLUBLE FIBER*

ALLAND & ROBERT GUARANTEES

A minimum fiber content of 90%

(Measures according to the international method AOAC 985-29) for all **Acacia Fiber range.**

Fiber enrichment with acacia gum can allow nutritional allegations according to the dosage (« source of » / « enriched in fibers ») and the regulation of every country.

AS A FIBER, ACACIA GUM OFFERS SEVERAL ADVANTAGES

Resistance to acidity and heat	Low calorific value	Very low glycemic index
No side effect, discomfort or stomach issues	PH compatible with milk proteins	Scientifically recognized prebiotic effects
Neutral taste with very low viscosity	Positive effect on rheology	Non cancerogenic effect

NEW !!! ACACIA FIBER STATUS RECOGNIZED BY US FDA SINCE 17th Dec 2021



R&D DRIVERS

FUNCTIONALITY

Versatile and multifunctional 100% natural gum to improve foods

NUTRITION

More and more used for fiber enrichment and sugar reduction

HEALTH

Many health benefits

Gut health

COSMETIC

Natural, vegetal & environmental friendly solutions



HEALTH

Many health benefits

Gut health



ACACIA FIBRE – Health benefits

EXTENSIVELY DESCRIBED IN LITERATURE

Prebiotic effects: promotes the growth of beneficial gut bacteria improving

microbiota

Blood glucose management / insulin response

Beneficial effects on chronic renal failures

Positive effect on IBS (Irritable Bowel Syndrome)

Improves intestinal conditions (pH, SCFA production) and functions

Improve gut impermeability

Weight management (satiety)

ALLAND ROBERT Explore the benefits of acacia gum on GUT HEALTH DOWNLOAD THE TECHNICAL PAPER

ACACIA FIBRE – Gut health

ALLAND & ROBERT STUDY







Get consumer insight and sensory marketing on Acacia Gum



Describe the benefits of Acacia Gum in digestive health



Explore the impact of a daily intake of Acacia Gum on the daily life of consumers



Support the use of Acacia Gum as a gut health improver

5. R&D - STRATEGY

ACACIA GUM: functionality, sugar reduction, nutritional claims and digestive health

- 100% veggie and natural
- Sustainable and positively perceived
- Already used all over the world in many foodstuffs
- Very easy to incorporate and neutral
- No chemically modified
- Affordable competitive
- Efficient to improve and formulate sugar reduced foods (texture, stability, taste ...)
- Suitable for many diets: vegan, keto, nutrition, organic, healthy → technical and health benefits
- Allows nutritional allegations (fiber enrichment)



R&D DRIVERS

FUNCTIONALITY

Versatile and multifunctional 100% natural gum to improve foods

NUTRITION

More and more used for fiber enrichment and sugar reduction

HEALTH

Many health benefits

Gut health

COSMETIC

Natural, vegetal & environmental friendly solutions



COSMETIC

Natural, vegetal & environmental friendly solutions

DemeCare®



APPLIED RESEARCH IN COSMETICS

Natural and organic gums...

... are considered natural and safe by formulators.

... provide stability and texture to cosmetics, thanks to their viscosity, and functional properties on rheology and texture.

... can be used as **emulsifiers** in lotions or serums (for specific formulations).





APPLIED RESEARCH IN COSMETICS

Acacia senegal gum, Acacia seyal gum, Sterculia gum ... and blends

= combination of Sterculia and Acacia gums properties properties of the Acacia gum.







5. R&D - STRATEGY

COSMETICS

NEW RANGE OF NATURAL GUMS



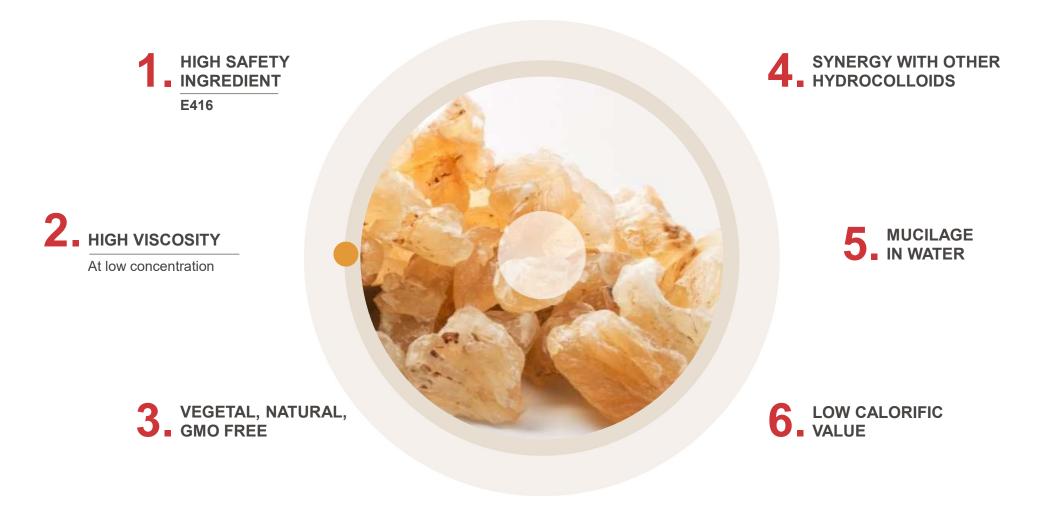




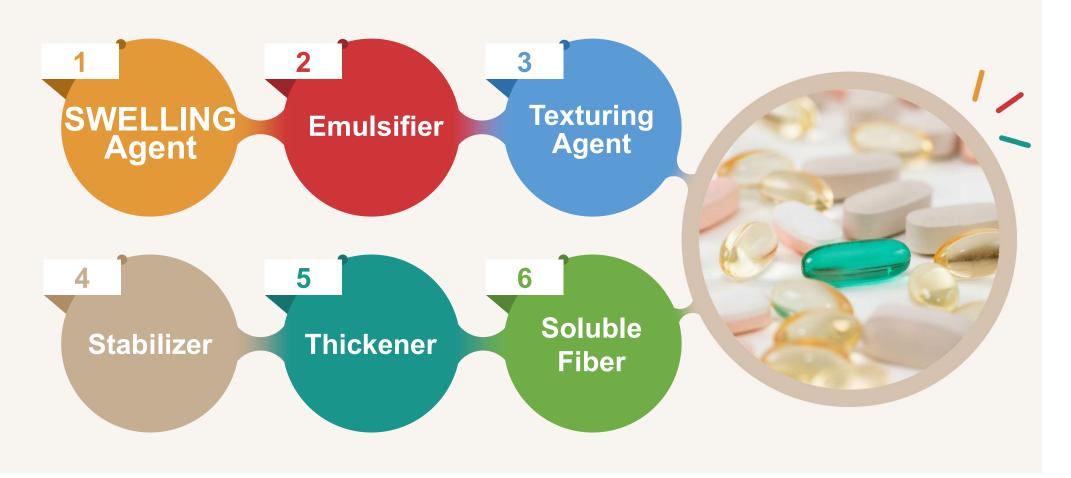


6 WHAT IS KARAYA GUM?

6. WHAT IS KARAYA GUM?



FOR PHARMA & COSMETICS



- COMPETITION

ACACIA GUMS FROM COMPETITION

> NEXIRA

- ➤ Instantgum and Spraygum → regular
- ➤ Eficacia and Superstab → enhanced qualities
- > Fibregum L or B → acacia fibres
- > Inavea → new denomination

> INGREDION - TIC GUMS

- > Prehydrated and Pretested gum acacia
- ➤ Ticamulsion → chemically modified gum acacia E423
- ➤ Ticapan → modified starch
- ➤ Ticaloid → specialities

> ISC



ACACIA GUMS FROM COMPETITION

- > NOREVO
 - > Quickgum
- > DRYTECH
 - Aragum
- > WILLY BENECKE
 - > 4 figures : 4764 4699 ...
- > AGRIGUM
 - AgriSpray and AgriRapid KERRY



8 MARKETING & COLLABORATION

NEWSLETTERS, SOCIAL, & DIGITAL

All our news are sent through newsletters made for our distributors' network. Make sure you are subscribed!

DISTRIBUTOR'S AREA

A dedicated access for our distributors with the possibility to download:

- marketing supports (recipes, technical sheets, brochures, old newsletters, etc)
- quality documents (certificates)

If you don't have an account, please contact us!

SOCIAL MEDIA

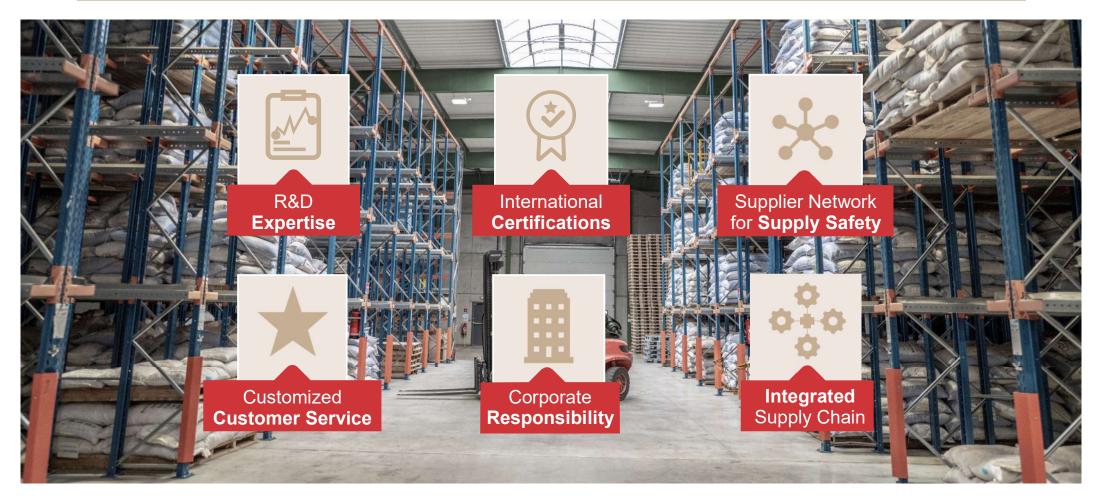






All questions related to marketing, communications & collaboration: Violaine Fauvarque v.fauvarque@allandetrobert.fr

CONCLUSION: OUR EXPERTISE





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